

## Turning Data Into Action: Using Data to Drive Service, Program and Policy Decisions In Children's Behavioral Health Services In Maine

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## Turning Data Into Action: The Goals

- ✦ Review key state-level administrative data sources and strategies for developing and using data to evaluate specific service and system level questions and issues
- ✦ Review three examples of collaborative studies that were used to examine service, cost, and individual child/family outcomes and discuss key findings and how the results were used to guide system/service change efforts
- ✦ Discuss key ingredients for successfully using data to drive targeted service and system change efforts

## Children's Behavioral Health Services In Maine

### Highlights

## Children's Behavioral Health Services: Guiding Principles

1. Services based on the family's and child's **strengths**
2. **Families** are full participants in all aspects of planning and delivery of services
3. Children have access to a **comprehensive array** of services that meet the child's physical, emotional, educational and social needs
4. Children receive **individualized** services guided by an individualized service plan (ISP)
5. Children receive services in the **least restrictive, most normative environment** that is clinically possible
6. Children receive **integrated services** with linkages between agencies
7. **Early identification and intervention** for children with emotional problems should be promoted
8. Children are ensured **smooth transitions to adult service systems** as they reach maturity
9. The **rights** of children should be protected and effective advocacy efforts for emotionally disturbed children and youth be promoted
10. Children receive services **without regard to race, religion, national origin, sex, physical disability or other characteristics** and services should be **sensitive and responsive to cultural differences**

## Children's Behavioral Health Services: Target Populations

- ✦ Children with Emotional and/or Behavioral Disorders
- ✦ Children with Developmental Disabilities or Severe Developmental Delays
- ✦ Children with Mental Retardation or Autism

## Children's Behavioral Health Services: The Service Array

- ✦ Emergency/Crisis Resolution Services
- ✦ Targeted Case Management
- ✦ Outpatient Services
  - Outpatient Psychotherapeutic Assessment and Treatment
  - Outpatient Medication Assessment and Treatment
- ✦ In-Home Treatment Services
  - Home and Community-Based Treatment
  - Children's Assertive Community Teams (ACT)
- ✦ Day Treatment Services
- ✦ Children's Habilitation Services
- ✦ Out of Home Residential Treatment Services (PNMI)
- ✦ Inpatient Psychiatric Hospital Treatment
  - Community Hospital Psychiatric Units
  - Psychiatric Inpatient Hospitals

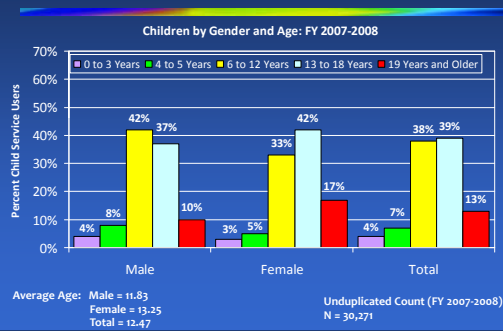
## Study 1: The Big Picture

### Examining Public Mental Health Service Use and Costs Among Children & Adolescents in Maine

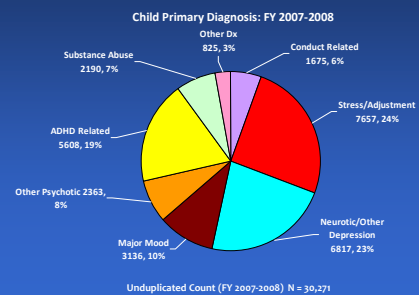
## Study Purpose

- Develop methodology to accurately identify and extract MaineCare paid claims for children and youth diagnosed with mental health and/or substance abuse challenges and specifically members that used one or more of the identified Core Children's Mental Health Services
- This analysis specifically focuses on the characteristics of children and youth receiving Children's Behavioral Health Services and examines MaineCare (Medicaid) service use patterns and expenditures over a two-year study period

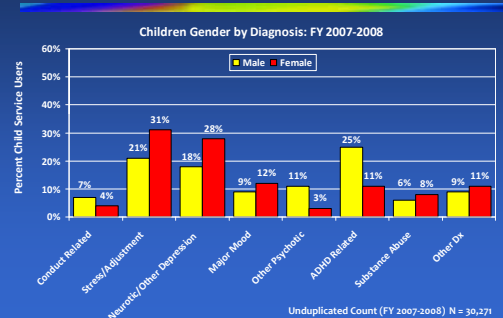
## Children and Youth: Age and Gender



## Children and Youth: Primary Diagnosis



## Children and Youth: Diagnosis By Gender

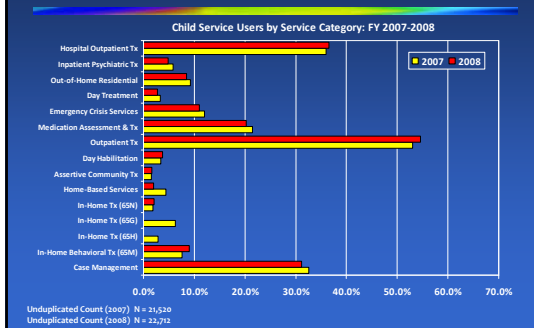


## Children and Youth: Comparison of Children With and Without Child Welfare Experience

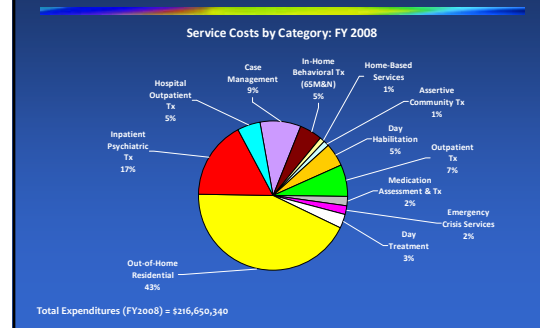
Gender	Child Welfare	Non-Child Welfare
Females	46.0%	44.9%
Males	54.0%	55.1%
Age		
0 to 3 Years	8.3%	3.1%
4 to 5 Years	8.4%	6.5%
6 to 12 Years	32.1%	38.7%
13 to 18 Years	46.3%	38.1%
19 to 21 Years	4.9%	13.7%
Mean Age (Years)	11.62	12.55
Diagnostic Category		
Conduct Related	5.0%	5.6%
Stress/Adjustment	42.4%	23.7%
Neurotic/Depressive	19.2%	22.8%
Major Mood	9.7%	10.4%
Other Psychotic	4.7%	8.1%
ADHD Related	14.0%	18.9%
Substance Abuse	3.5%	7.6%

\* P < .05

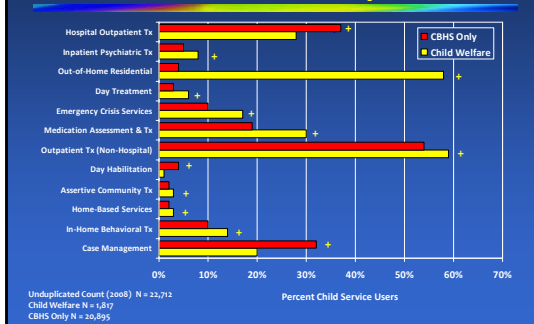
## Children and Youth: Service Array and Utilization



## Children and Youth: Service Costs



## Mental Health Service Use: Comparison of Children with and without Child Welfare Experience



## Summary of Results

- A total of 30,271 children received a core MaineCare mental health service during the two-year study period – 21,520 in FY 2007 and 22,712 in FY 2008 – accounting for 14.5% of eligible children in 2007
- Most children (77%) were between the ages of 6 and 18 years with more males represented in the younger age groups and more females in older age groups
- Most common diagnoses were: Stress/Adjustment (24%), Neurotic/Other Depression (23%), and ADHD related (19%)
  - Males were more likely to receive Conduct, ADHD, and Other Psychotic related diagnoses
  - Females were more likely to receive Stress/Adjustment and Mood Related diagnoses
- Inpatient Psychiatric Hospital and Out-of-Home Residential Treatment accounted for 60% of the overall mental health expenditures in FY 2008 and represented 13% of child service users
- Children in the Child Welfare system were more likely to use inpatient psychiatric, residential, medication management, outpatient, crisis intervention, in-home behavioral, and Children ACT services
- Most frequently used services in 2007 and 2008 included: Outpatient-Clinical Services (53%, 54%), Targeted Case Management (33%, 31%), Hospital Related Outpatient Treatment (36%) and Medication Assessment & Treatment (21%, 20%)

## Study II: Results of a Pre-Post Study of Service and Cost Outcomes

### Exploring Children's Assertive Community Treatment (ACT) & Home and Community-Based Treatment Services (HCT)

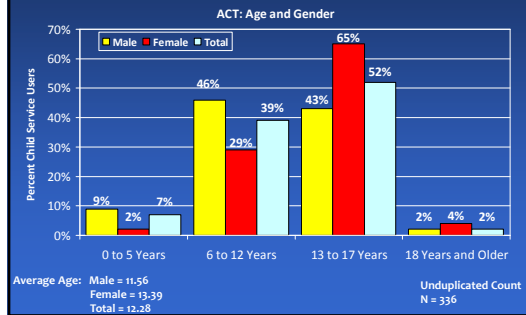
## Study Purpose

- Explore MaineCare mental health service use and expenditure trends for children and youth enrolled in Children's Assertive Community Treatment (ACT) and Home and Community-Based Treatment Services (HCT)
- Compare changes in mental health service use and costs pre and post enrollment in service between ACT and HCT
- Develop a descriptive profile of child and youth users of these services

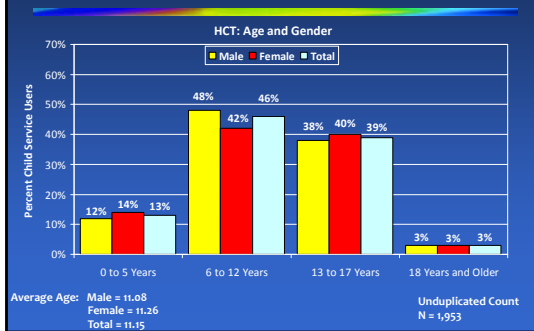
### ACT/HCT Study Target Services

- ✦ Children's Assertive Community Treatment
- ✦ Home & Community-Based Treatment
- ✦ Outpatient Clinical Treatment
- ✦ Emergency Crisis Resolution Services
- ✦ Outpatient Medication Assessment and Treatment
- ✦ Out-of-Home Residential Treatment Services
- ✦ Hospital Inpatient Treatment
  - Community Hospital Psychiatric Units
  - Psychiatric Inpatient Hospitals
- ✦ Hospital Emergency Room Services for MH Reason

### Children and Youth: Age and Gender



### Children and Youth: Age and Gender



### ACT/HCT Study Period: Service Use

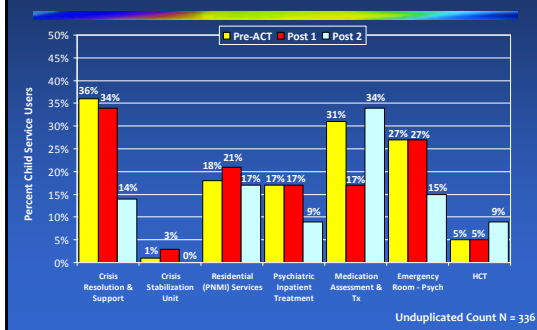
#### ACT Services

- ✦ 336 children received treatment during the study period
  - No ACT services received for 6 months pre-treatment
  - 2 post treatment time periods created:
    - × Months 1 to 6 (Post 1)
    - × Months 7 to 12 (Post 2)
- ✦ 253 children received and left ACT Treatment during first 6 months post treatment with an average length of treatment of 3.83 months

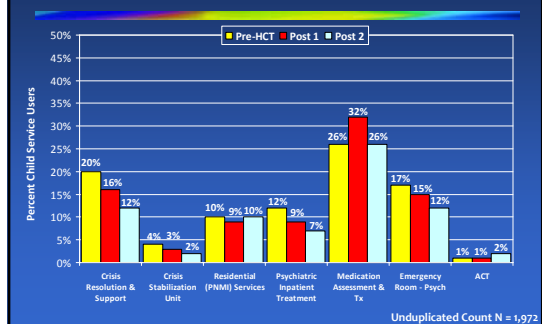
#### HCT Services

- ✦ 1,972 children received treatment during the study period
  - No HCT services received 6 months pre-treatment
  - 2 post treatment time periods created:
    - × Months 1 to 6 (Post 1)
    - × Months 7 to 12 (Post 2)
- ✦ 1,091 children received and left HCT Treatment during first 6 months post treatment with an average length of treatment of 3.33 months

### ACT Pre-Post Service Use: Selected Mental Health Services



### HCT Pre-Post Service Use: Selected Mental Health Services



### HCT and ACT Study Users: Pre-Post Average Costs

Services	HCT (n=1,972)			ACT (n=336)		
	Pre-Entry (6 mos.) to Tx: Avg. Cost per HCT User	Post HCT (1-6 mos.) to Tx: Avg. Cost per HCT User	Post HCT (7-12 mos.) to Tx: Avg. Cost per HCT User	Pre-Entry (6 mos.) to Tx: Avg. Cost per ACT User	Post ACT (1-6 mos.) to Tx: Avg. Cost per ACT User	Post ACT (7-12 mos.) to Tx: Avg. Cost per ACT User
ACT Services	\$41	\$29	\$111	\$0	\$9,192	\$1,094
HCT Services	\$0	\$4,894	\$1,525	\$131	\$45	\$219
Crisis Resolution & Support	\$268	\$205	\$148	\$471	\$563	\$212
Crisis Stabilization Unit	\$113	\$99	\$49	\$29	\$93	\$11
Residential (PNMI) Services	\$3,070	\$1,731	\$3,036	\$5,221	\$3,391	\$5,019
Inpatient Psychiatric	\$3,462	\$2,854	\$2,156	\$4,175	\$4,780	\$2,614
Emergency Room - Psychiatric	\$50	\$45	\$36	\$84	\$89	\$49
Medication Assessment & Tx	\$157	\$189	\$116	\$148	\$40	\$119
All Mental Health Services	\$10,319	\$13,441	\$9,571	\$12,430	\$19,571	\$11,345

### Results: ACT/HCT Mental Health Service Use

- ✦ Compared to HCT participants, ACT service users were significantly more likely to use:
  - Crisis Resolution and Support Services
  - Residential (PNMI) Services
  - Inpatient Psychiatric Services
  - Emergency Rooms for MH Reason
  - Medication Assessment and Treatment Services

### ACT/HCT Results: ACT/HCT Pre-Post Service Use

- ✦ Among ACT users, the use of:
  - Inpatient Psychiatric Treatment, Crisis Intervention, and Emergency Rooms decreased between pre and post study periods, while
  - Use of residential treatment did not decrease significantly between pre-post study period
- ✦ Among HCT users, similar to ACT, the use of:
  - Inpatient Psychiatric Treatment, Crisis Intervention and Emergency rooms decreased between pre and post study periods, while
  - Use of residential treatment did not decrease significantly between pre-post study period

### Study Results: Cost of Services

#### ACT Cost Summary

- ✦ Overall ACT service costs for ACT study users (n=336) for the 12-month post treatment period was \$3,456,097 with an average per child cost of \$10,286
- ✦ Overall mental health service costs (including ACT) for ACT study users over the 12-month post treatment period was \$10,387,834 with a per user cost of \$30,916 – nearly 3x the annual cost of the overall CBHS service group at \$11,175

#### HCT Cost Summary

- ✦ Overall HCT service costs for HCT study users (n=1,972) for the 12-month post treatment period was \$12,658,100 with an average per HCT user cost of \$6,419
- ✦ Overall mental health service costs (including HCT) for HCT Study users over the 12-month post treatment period was \$45,380,000 with a per user cost of \$23,012 – nearly 2x the annual cost of the overall CBHS service group at \$11,175

### Study III: Exploring Services, Costs, and Outcomes

Influence of Trauma on Service Use,  
Costs and Outcomes for Children with  
Emotional and Behavioral Challenges

### Study Hypotheses

- ✦ Child and youth trauma survivors will be more likely to:
  - Use and will use more high-cost psychiatric inpatient, crisis stabilization, and residential treatment services
  - Use and will use more public mental health services and supports at higher expense
  - Use and will use more general health/medical services at higher expense
  - Exhibit less functional improvement as a result of services received

### Study Sample: Selection Criteria

- Sample of 492 children and adolescents enrolled in Targeted Case Management Services in FY 2000 and FY 2001
- Study sample was divided into two groups:
  - Identified trauma experience group (n=227)
  - Non-trauma experience group (n=265)
- All study participants were enrolled in Targeted Case Management Services for at least 12 months with functional and/or behavioral assessments completed at baseline at 6 months and 12 months
- All study participants were active Medicaid recipients with at least some mental health service use during FY 2000 or FY 2001

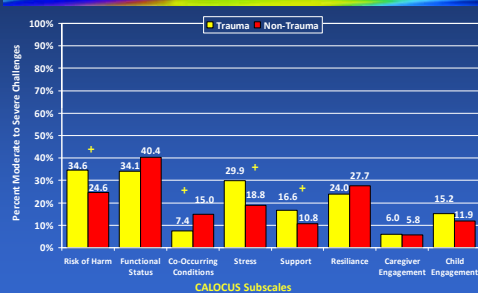
### Children and Youth: Comparison of Children With and Without Trauma Experience

Gender	Trauma	Non-Trauma
Females	32.6%	29.8%
Males	67.4%	70.2%
Age		
Under 10 Years	27.3%	17.7%
10 to 12 Years	24.2%	28.3%
13 to 15 Years	29.1%	22.6%
15 years and Older	19.4%	31.3%
Mean Age (Years) *	11.78	12.54
Diagnostic Category		
Adjusted Related Disorder	4.8%	3.4%
Conduct/Opposition Disorders	20.7%	24.5%
Anxiety Disorders (non-PTSD) **	0.9%	5.3%
Post-Traumatic Stress Disorder	27.3%	0.0%
ADHD/ADD **	16.3%	27.5%
Bipolar Illness/Affective Psychosis	13.7%	15.5%
Depression	13.7%	18.1%
Psychosis	1.3%	3.8%
Substance Abuse	6.6%	7.9%
Other	1.3%	1.9%

\* P &lt; .05

\*\* P &lt; .01

### Trauma and Non-Trauma Groups: Comparison of Baseline Behavioral/Functional Profiles CALOCUS Subscales



+ Groups differ significantly, p &lt; .05

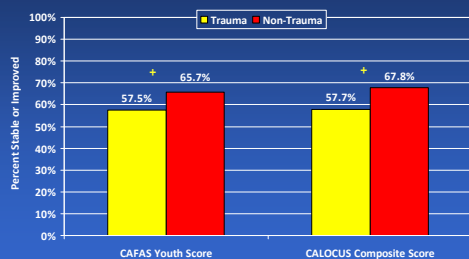
### Trauma and Non-Trauma Groups: Comparison of Mental Health Service Use

Service Area	Trauma Identified (n=227)	Non-Trauma (n=265)	Odds Ratio
Crisis Outreach	56.4%	44.9%	1.59**
Crisis Residential	13.7%	7.2%	2.05*
Inpatient Psychiatric Services	41.9%	30.6%	1.63**
Residential/Group Treatment Services	31.3%	21.9%	1.62**
Out-of-Home Treatment	59.9%	43.8%	1.92**
Outpatient/Clinical Services	76.7%	67.9%	1.55*
Medication Management	61.7%	47.9%	1.75**
Substance Abuse Treatment	10.1%	9.8%	1.04
Behavioral Health Pharmacy	84.6%	84.5%	0.97
Targeted Case Management	100.0%	100.0%	
In-Home Behavioral Services	58.6%	52.8%	1.26
Intensive Home-Based Services	26.9%	20.0%	1.47
Community Support Services	27.3%	21.9%	1.34
Day Treatment Services	6.6%	4.5%	1.49
MR/DD Services	1.8%	3.8%	0.46

\*\* Odds ratio significant, p &lt; .01

Odds ratio significant, p &lt; .05

### Trauma and Non-Trauma Groups: Comparison of Behavioral/Functional Change Between Baseline and 12 Months



+ Groups differ significantly, p &lt; .05

### Results Summary: Service Use, Expenditures, Outcomes

#### Child and youth trauma survivors:

- Were significantly more likely to use high-end mental health services, including: inpatient psychiatric hospitalization, residential/group treatment, and crisis intervention services at significantly higher cost
  - 1.92 times more likely to use out-of-home treatment
  - 1.55 times more likely to use outpatient mental health treatment services
  - 1.75 times more likely to use medication management services
  - 1.61 times more likely to use and used more emergency department services
- Used more targeted case management services at significantly higher expense
- Used outpatient-clinical and medication management services at significantly higher cost
- Had 75% higher health service expenditures and 51% higher overall treatment expenditures
- Were significantly less likely to exhibit behavioral/functional stability or improvement over the study period

Than children and youth without a trauma history

### Key Ingredients: Turning Data into Action

- + Access to data and analytic capacity to use it effectively
- + Ability to link administrative data sets, for example:
  - Child welfare data
  - Medicaid paid claims data
  - Child functional outcome data
- + Standard methods for extracting data and identifying service populations, grouping services/procedures, etc.
- + Understand stakeholder/user needs and the service system context
- + Partnerships with State child serving offices, family and/or stakeholder organizations, and policy makers
- + Involve stakeholders in all aspects of the evaluation, such as:
  - Planning/design
  - Analysis
  - Interpretation of the results
- + Create multiple forums/venues for feedback, review and discussion of data focused topics
- + Provide consultation and technical assistance on the appropriate use and interpretation of the data to drive quality improvement
- + Organizational support and culture for using data

### Children's Behavioral Health Services: Data Driven Policy & Service System Initiatives

- + Contract established with Administrative Services Organization for MaineCare Behavioral Health Services since December 2007
- + Development and implementation of a Trauma-Informed System of Care (THRIVE Initiative) and implementation System of Care Principles statewide
- + Implementation of two trauma-specific evidence-based treatments in THRIVE SOC, including: TF-CBT and Child Parent Psychotherapy
- + Target resources to increase the use of effective, intensive community-based treatments and reduce the use of high cost, out-of-home treatment
- + Initiation of Child Steps, an evidence-based mental health research project in three Maine clinics to evaluate the effectiveness of manualized clinical interventions and use of "family partners" for children ages 8 to 14
- + Mental health screening of all children who have contact with Child Welfare System
- + Enhance the role of families and youth at all levels of CBHS program operations, including: policy development, quality improvement activities and training



### Contact Information

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